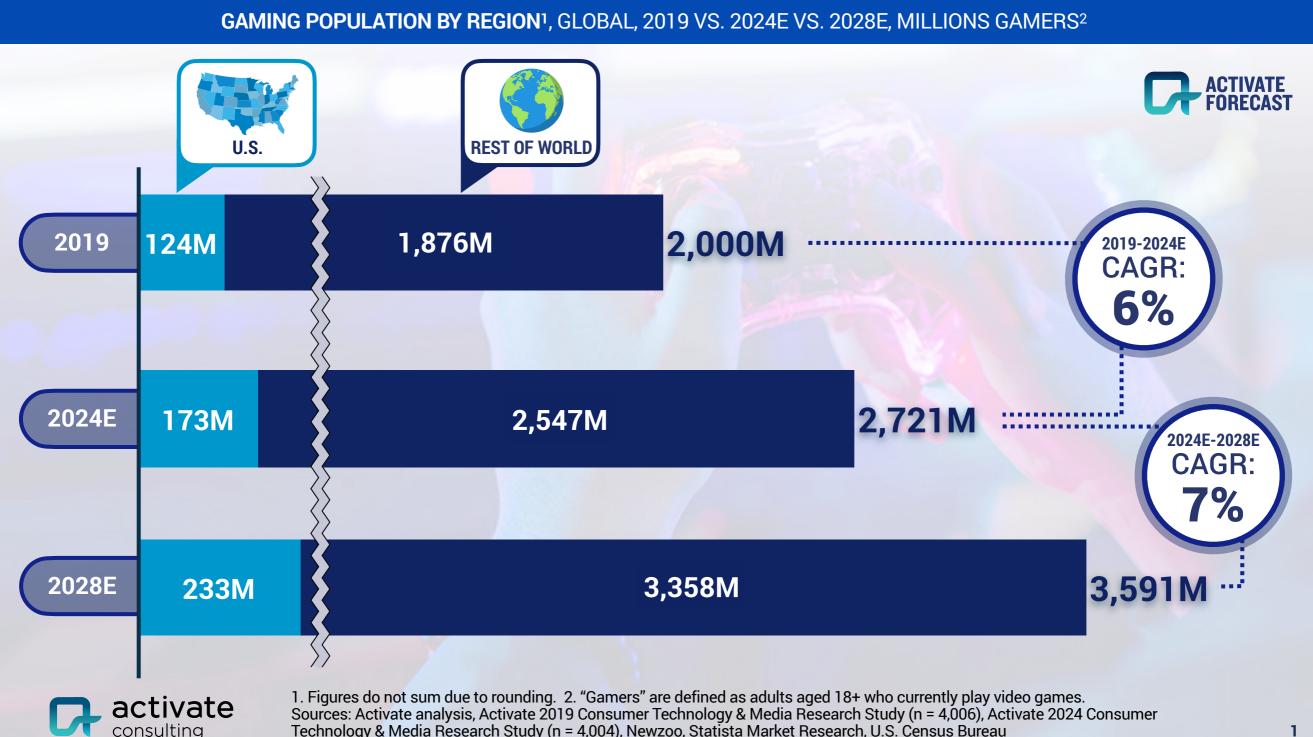
ACTIVATE CONSULTING TECHNOLOGY & MEDIA OUTLOOK 2025 VIDEO GAMING

CREATED FOR ACTIVATE BY ASW

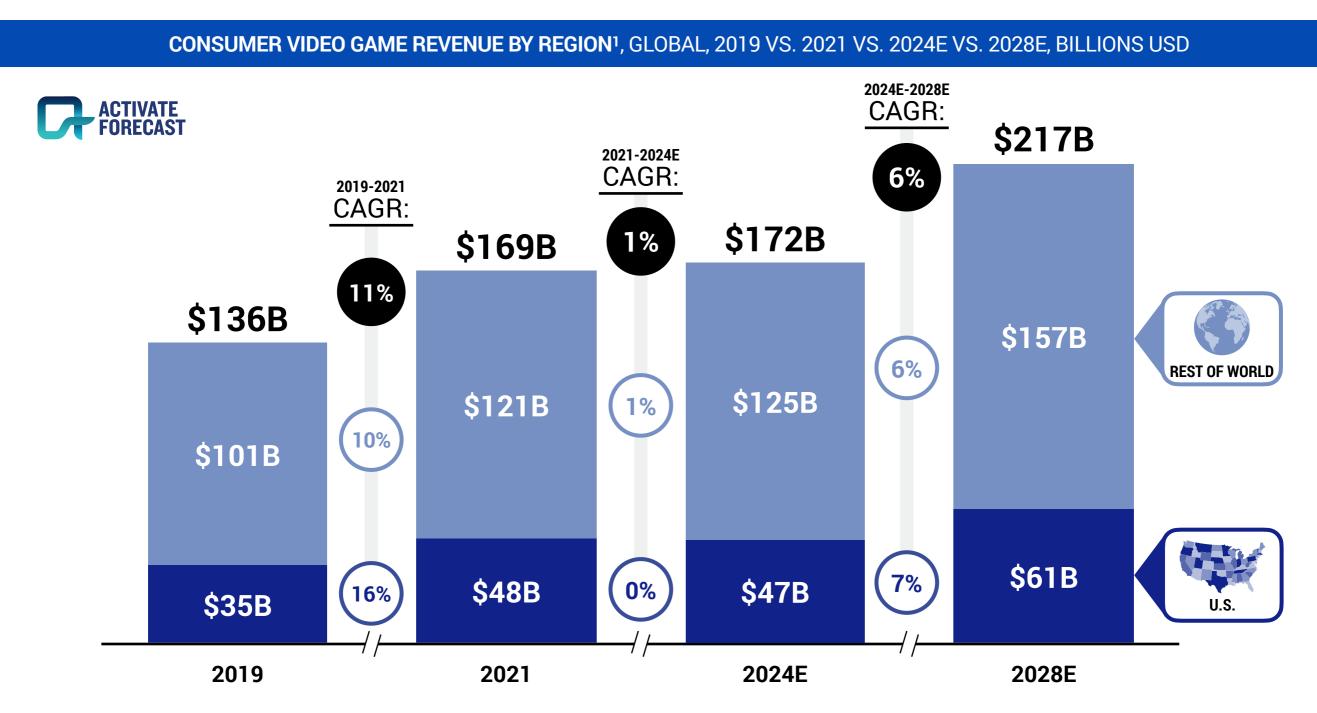


Video gaming is one of the most widespread global digital behaviors, with active gamers reaching over 3.5B by 2028



Technology & Media Research Study (n = 4,004), Newzoo, Statista Market Research, U.S. Census Bureau

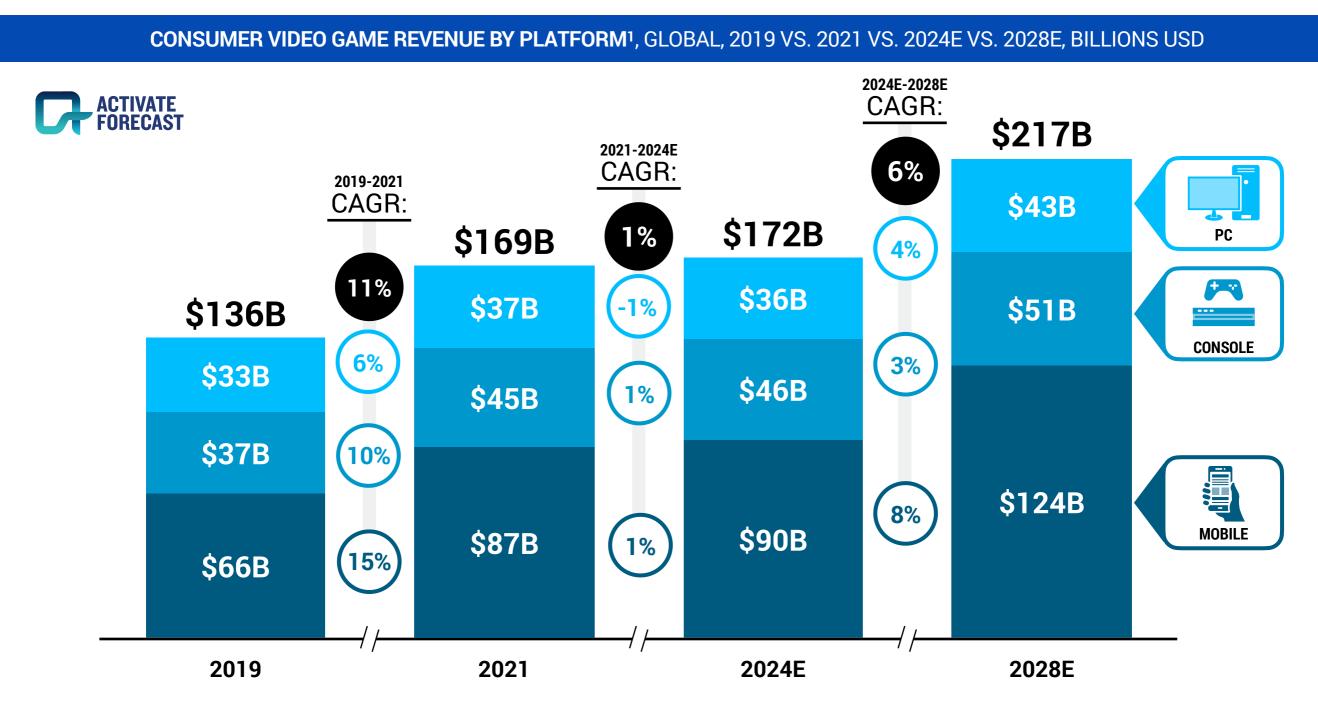
We forecast that global consumer video game revenue will reach over \$200B by 2028, delivering healthy growth





1. Excludes hardware and device sales, augmented/virtual reality content, and advertising. Figures do not sum due to rounding. Sources: Activate analysis, Newzoo, Omdia, PricewaterhouseCoopers, Statista Market Research

Mobile gaming makes up more than half of revenues today and will see the most growth moving forward





1. Excludes hardware and device sales, augmented/virtual reality content, and advertising. Figures do not sum due to rounding. Sources: Activate analysis, Newzoo, Omdia, PricewaterhouseCoopers, Statista Market Research

The majority of top earning PC/console games are installments in existing game franchises, with very few new games breaking into the top 10

TOP-EARNING¹ PAID PC AND CONSOLE VIDEO GAME TITLES, U.S., 2021-2023

Sequel

New Franchise²

2021				2022			2023			
1	Call of Duty: Vanguard	2 F STAR	1	Call of Duty: Modern Warfare II	CALLEDUTY	1	Hogwarts Legacy	HOGWARTS		
2	Call of Duty: Black Ops Cold War		2	Elden Ring	ELDENRING	2	Call of Duty: Modern Warfare III			
3	Madden NFL 22		3	Madden NFL 23	SPARS NADDEN C 23	3	Madden NFL 24			
4	Pokemon: Brilliant Diamond / Shining Pearl		4	God of War: Ragnarok	CODENAR LORARS C	4	Marvel's Spider-Man 2			
5	Battlefield 2042	BATTLEFIELD	5	Lego Star Wars: The Skywalker Saga		5	The Legend of Zelda: Tears of the Kingdom	THE LEGEND OF BEDAC		
6	Marvel's Spiderman	26	6	Pokemon Scarlet/Violet	VILLE XX ARES	6	Diablo IV			
7	Mario Kart 8	3 CHARLOMARE	7	FIFA 23		7	Call of Duty: Modern Warfare II	CALLDUTY		
8	Resident Evil: Village		8	Pokemon Legends: Arceus	ARCEUS	8	Mortal Kombat 1	HIRTAL KUMBAT		
9	MLB: The Show 21		9	Horizon 2: Forbidden West	HORIZO Distory we	9	Star Wars: Jedi Survivor			
10	Super Mario 3D World		10	MLB: The Show 22		10	EA Sports FC 24			



 Earnings includes the revenue generated from the purchase of the game itself. Excludes in-game advertising or purchases.
"New Franchise" is defined as the first installment in a new franchise, or a standalone game not connected to an existing game franchise. Sources: Activate analysis, Circana, Forbes, Statista Market Research

Top franchises are controlled by the largest global gaming companies

TOP 10 PUBLIC GAMING COMPANIES BY MARKET CAP1 AND 2023² GAMING REVENUE³, GLOBAL, 2024/2023, BILLIONS USD





Market capitalizations as of market close on Oct. 7, 2024.
Revenue represents 2023 calendar year unless otherwise noted.
Excludes all non-gaming related revenues.
Revenue reflects the Microsoft fiscal year from June 2023 to June 2024.
Represents revenue from the "Game & Network Services" revenue segment.
Represents revenue from the "Digital Entertainment Business" revenue segment.
Represents revenue from the "Digital Entertainment Business" revenue segment.
Sources: Activate analysis, Company filings, Company press releases, Company sites

Technology companies are building out their capabilities and assets to become full-stack gaming enterprises

SELECT MAJOR TECHNOLOGY COMPANIES' PRESENCE IN GAMING

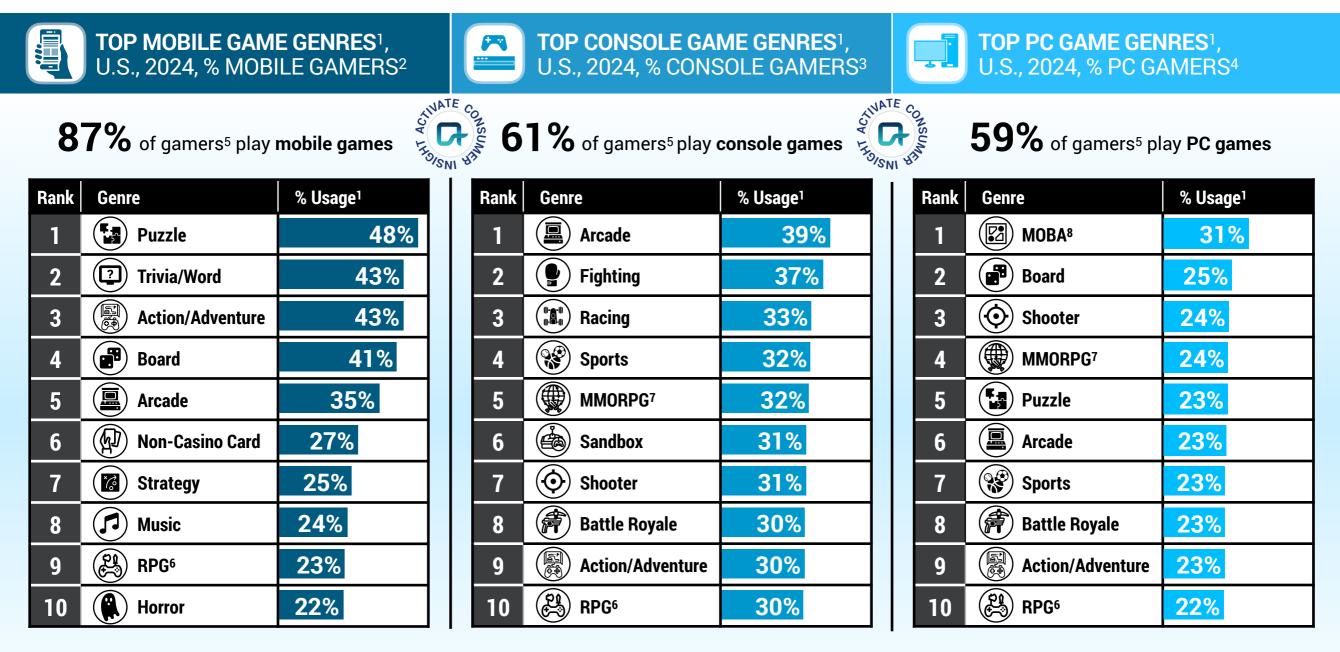
Announced, not yet released	amazon	Ć	Google	Ø Meta	Microsoft	NETFLIX	Nintendo	SONY	Tencent	VALVE
GAME PUBLISHER	games			oculus publishing		night Next School Serves BDSSFIGHT	(Nintendo)	Sony Interactive Entertainment	Fencent Games	VALVE
	amazon anywhere			horizon Worlds ⁽⁾ ⁽⁾ ⁽⁾ ⁽⁾ ⁽⁾ ⁽⁾ ⁽⁾ ⁽⁾	AUNIEERINA					garry's mod ¹
					⊘ XBOX		SWITCH.	PlayStation.	logitech (handheld Co-development	STEAM DECK
SPATIAL COMPUTING: AR/VR		∉Vision Pro		∧ Meta Quest Pro ∧ Meta Quest 3	Microsoft ₃ HoloLens 2			PlayStation. VR2		STEAM VR"
	🛆 luna			facebook ⁴	$\overset{\circ}{\mathbf{k}}$ cloud gaming ⁵	NETFLIX games	NINTENDO SWITCH CLOUD STREAMING	PlayStation.Plus ⁷	▶ START云箭荻	STEAM CLOUD PLAY
APP STORE	amazon appstore	🗯 App Store	≽ Google Play	Meta Quest Store			My Nintendo.	PlayStation_Store	於 腾讯应用宝 Tencent App Store	STEAM
SUBSCRIPTION SERVICE	Luna prime gaming	¢ Arcade	Google Play Pass	🔿 Meta Quest+	GAME PASS	NETFLIX games	ONLINE Nintendo Switch Online	PlayStation.Plus	► START云崩戏	
GAMING AS	P		► YouTube + •	facebook ⁴					∲企鹅电竞 EGAME と HUU3 € 1000	STEAM TV

Note: Not exhaustive. As of Sept. 2024. Does not include areas in which a company is a majority stakeholder.

1. Engine created by Valve and game eventually published by Valve, but independently developed by Garry Newman and Facepunch Studios. 2. Excludes devices with a primary purpose other than gaming (e.g. Apple TV). 3. In Oct. 2024, Microsoft announced they are discontinuing production of the HoloLens 2, with software support ending Dec. 2027. 4. Meta does not offer a standalone cloud service but allows streaming of select games through Facebook on Android and web. The standalone Facebook Gaming app for iOS and Android was shut down in Oct. 2022, but gaming features will remain available in the main Facebook app. 5. Only available through a bundle with Xbox Game Pass Ultimate. 6. On a gameby-game basis, not as a subscription or service. 7. Only available through a bundle with PlayStation Plus Premium subscription. Sources: Activate analysis, Company press releases, Company sites 6



Mobile gamers prefer Puzzle games, console gamers prefer Arcade and Fighting games, and PC gamers more frequently play MOBAs

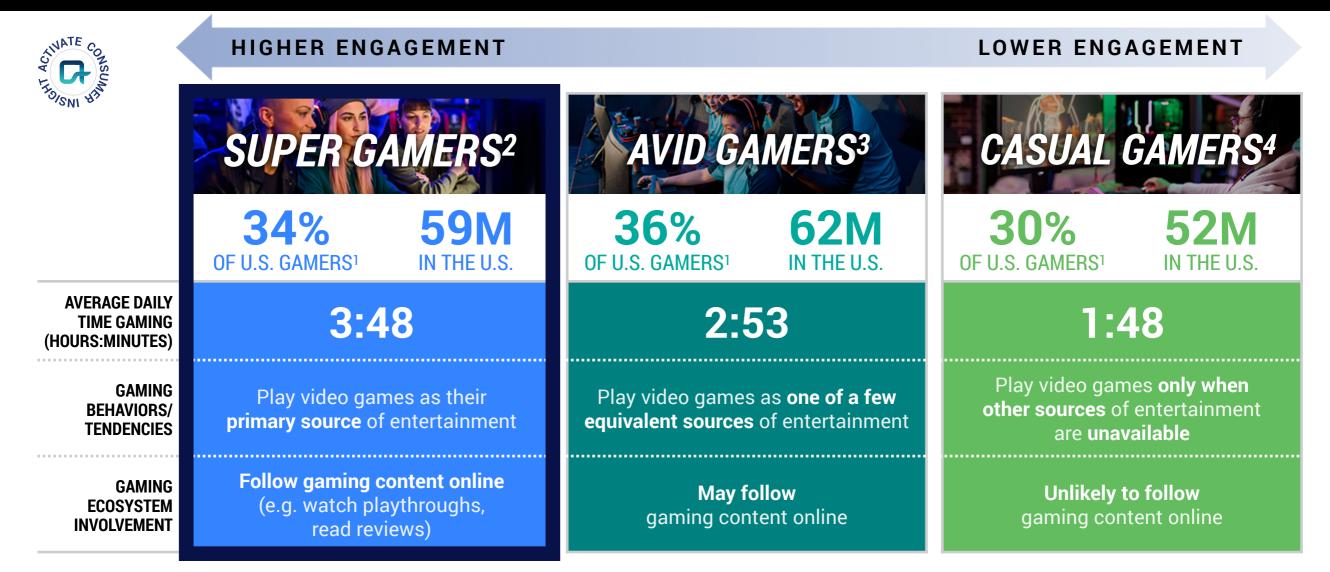


1. Genre usage is defined as having played a genre in the last year. 2. "Mobile Gamers" are defined as adults aged 18+ who have played video games on a mobile device in the last 12 months. 3. "Console Gamers" are defined as adults aged 18+ who have played video games on a console (e.g. Nintendo Switch, Playstation, Xbox) in the last 12 months. 4. "PC Gamers" are defined as adults aged 18+ who have played video games on a PC in the last 12 months. 5. "Gamers" are defined as adults aged 18+ who currently play video games. 6. Role-playing game. 7. Massively multiplayer online role-playing game. 8. Multiplayer online battle arena.



We segmented the U.S. gaming population and identified Super Gamers; this valuable segment has the highest level of engagement with video games and represents over one-third of all U.S. gamers

2024 GAMER SEGMENTATION: OUR RESEARCH SHOWS THAT U.S. GAMERS¹ FALL INTO ONE OF THREE SEGMENTS...

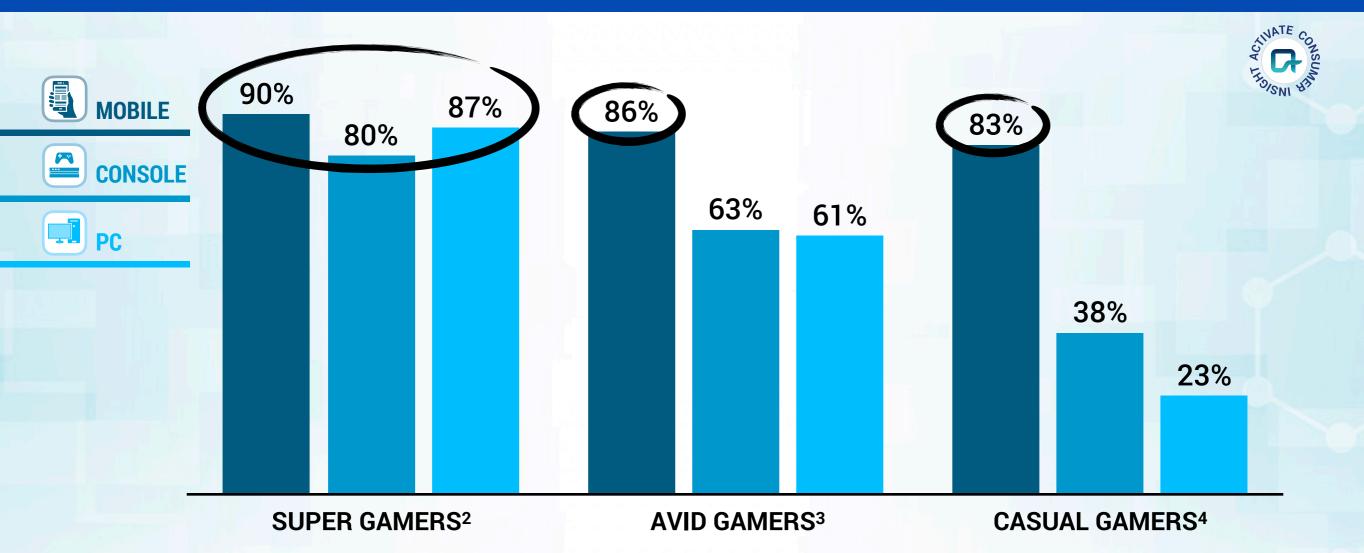




1. "Gamers" are defined as adults aged 18+ who currently play video games. 2. "Super Gamers" are defined as gamers who view gaming as their primary source of entertainment and follow gaming content online. 3. "Avid Gamers" are defined as gamers who view gaming as one of a few equivalent options for entertainment, or gamers who view gaming as their primary source of entertainment but do not follow gaming content online. 4. "Casual Gamers" are defined as gamers who only view gaming as an entertainment option when other options are not available, or gamers who view gaming as one of a few equivalent options for entertainment but do not follow gaming content online. Sources: Activate analysis, Activate 2024 Consumer Technology & Media Research Study (n = 4,004), data.ai, eMarketer, GWI, Newzoo, Nielsen, NPD Group, Omdia, PricewaterhouseCoopers, U.S. Census Bureau

Super Gamers play video games across all platforms, while Avid and Casual Gamers have higher usage of mobile

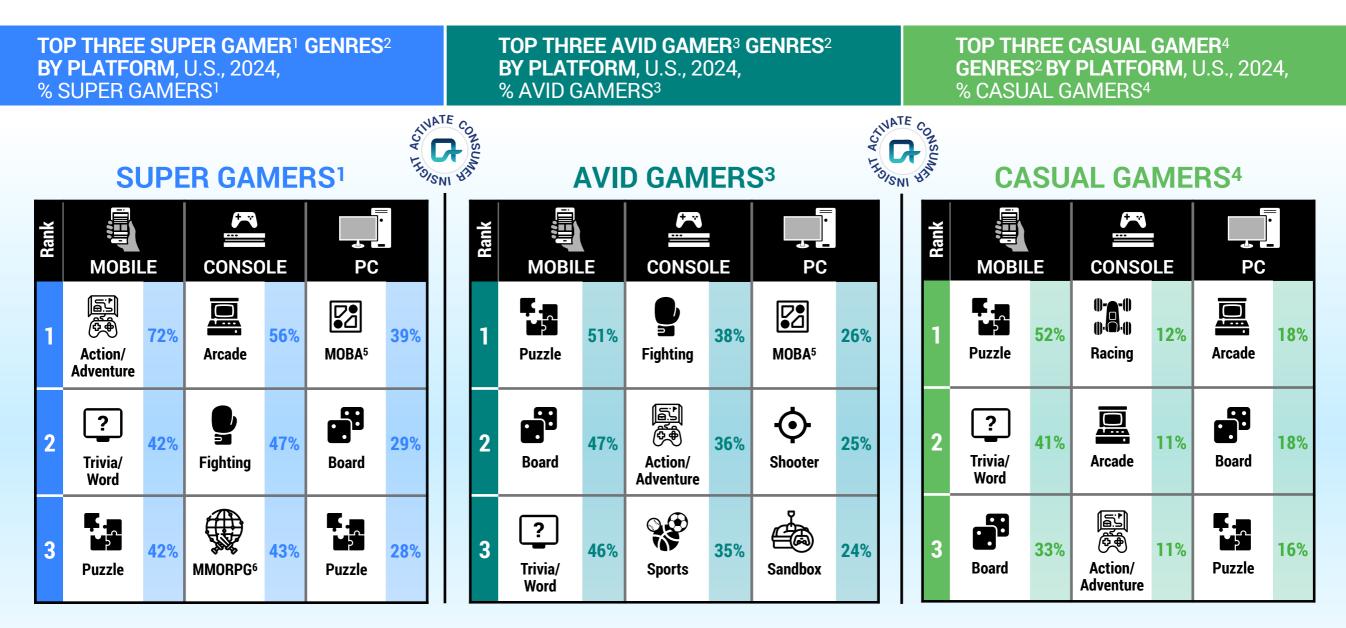
PLATFORMS USED FOR GAMING IN THE LAST 12 MONTHS BY SEGMENT, U.S., 2024, % GAMERS¹ BY SEGMENT



1. "Gamers" are defined as adults aged 18+ who currently play video games. 2. "Super Gamers" are defined as gamers who view gaming as their primary source of entertainment and follow gaming content online. 3. "Avid Gamers" are defined as gamers who view gaming as one of a few equivalent options for entertainment, or gamers who view gaming as their primary source of entertainment but do not follow gaming content online. 4. "Casual Gamers" are defined as gamers who only view gaming as an entertainment option when other options are not available, or gamers who view gaming as one.



Each gamer segment plays a different set of genres, influenced by the platforms on which they play



Note: "Gamers" are defined as adults aged 18+ who currently play video games.

"Super Gamers" are defined as gamers who view gaming as their primary source of entertainment and follow gaming content online.
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Multiplayer online battle arena.
Massively multiplayer online role-playing game.



Today, there are already 400M+ people globally in major Metaverse video games and immersive virtual world platforms, and we forecast that there will be 600M+ by 2028

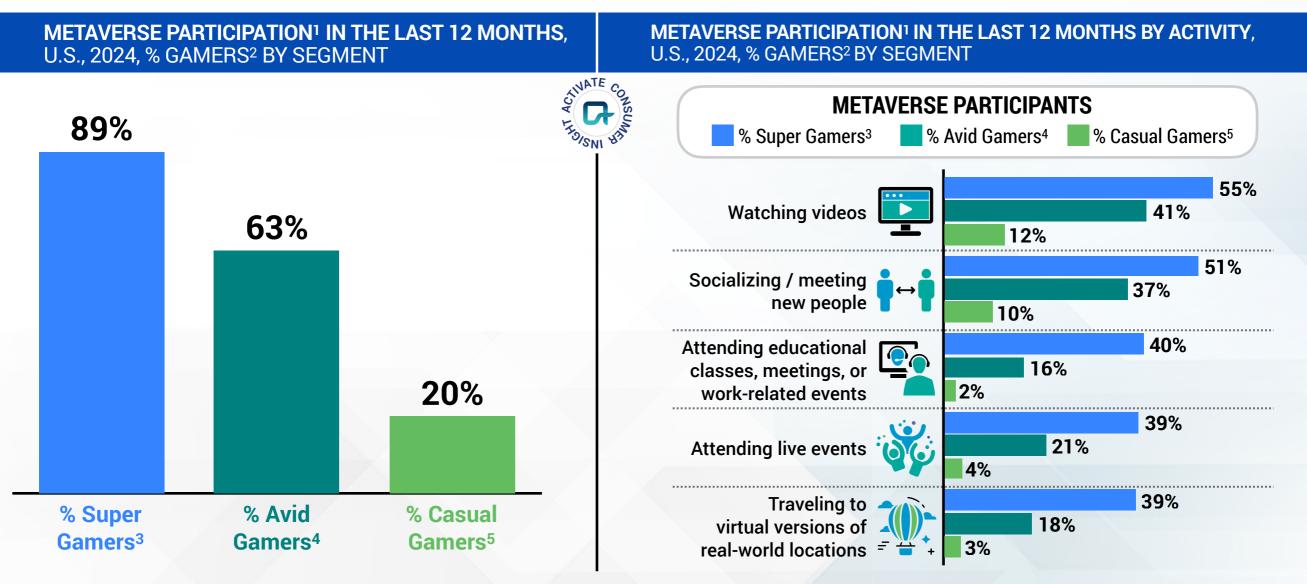
MONTHLY ACTIVE USERS OF SELECT METAVERSE GAMES, GLOBAL, 2024, MILLIONS MAUS





1. July 2024 estimate. 2. As of July 2024. 3. As of Aug. 2024. 4. As of June 2024. Sources: Activate analysis, ActivePlayer, Sportskeeda

Super Gamers are the earliest adopters of the Metaverse, as they are the most likely to participate in Metaverse activities within games and virtual worlds today

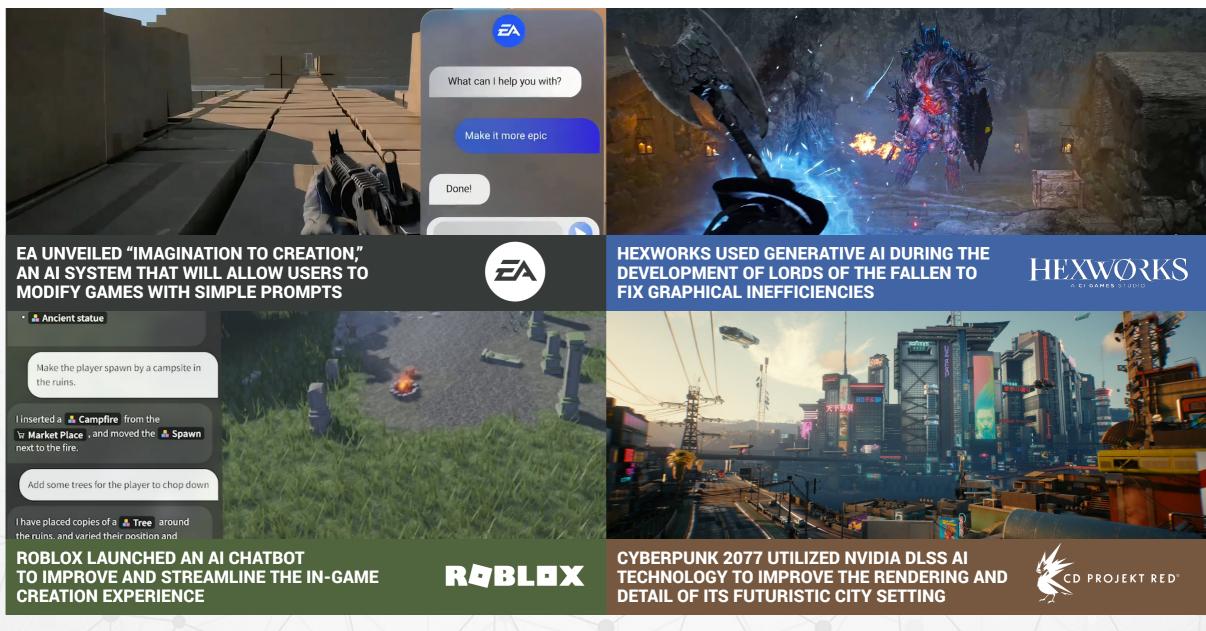


1. "Metaverse participation" includes socializing / meeting new people, watching entertainment videos / documentaries, attending live events, traveling to virtual versions of real-world locations, and attending educations classes, meetings, or work-related events within an immersive virtual world in the last 12 months. 2. "Gamers" are defined as adults aged 18+ who currently play video games. 3. "Super Gamers" are defined as gamers who view gaming as their primary source of entertainment and follow gaming content online. 4. "Avid Gamers" are defined as gamers who view gaming as one of a few equivalent options for entertainment, or gamers who view gaming as their primary source of entertainment or gamers who view gaming as their primary source of entertainment, or gamers who view gaming as their primary source of entertainment or gamers who view gaming as their primary source of entertainment, or gamers who view gaming as their primary source of entertainment or gamers who view gaming as their primary source of entertainment or gamers who view gaming as their primary source of entertainment but do not follow gaming content online. 5. "Casual Gamers" are defined as gamers who only view gaming as an entertainment option when other options are not available, or gamers who view gaming as one of a few equivalent options for entertainment but do not follow gaming content online.



Generative AI will lower the barrier to entry for in-game creation for both users and developers, further improving the depth of new and existing immersive worlds and experiences

EXAMPLES OF GENERATIVE AI USED FOR DEVELOPMENT AND CREATION WITHIN GAMES

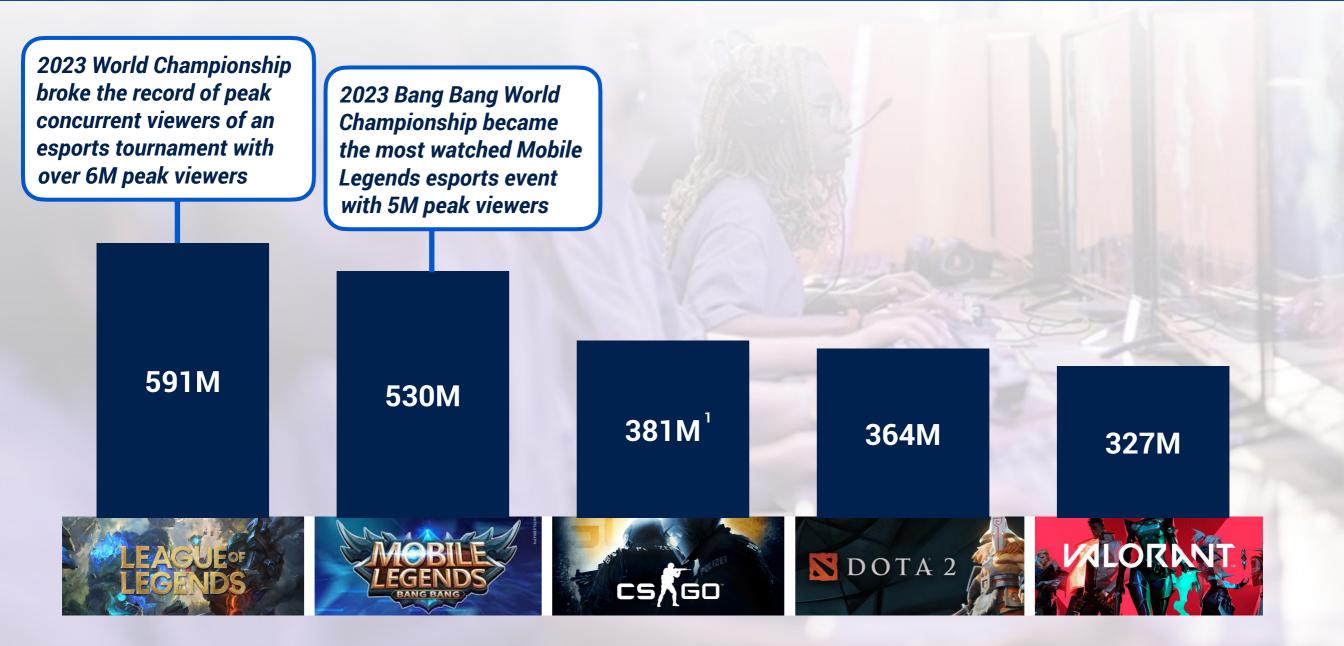




Sources: Activate analysis, Company sites

Esports is a global phenomenon; League of Legends and Mobile Legends Bang Bang lead esports viewership with record-breaking peak concurrent viewers in 2023

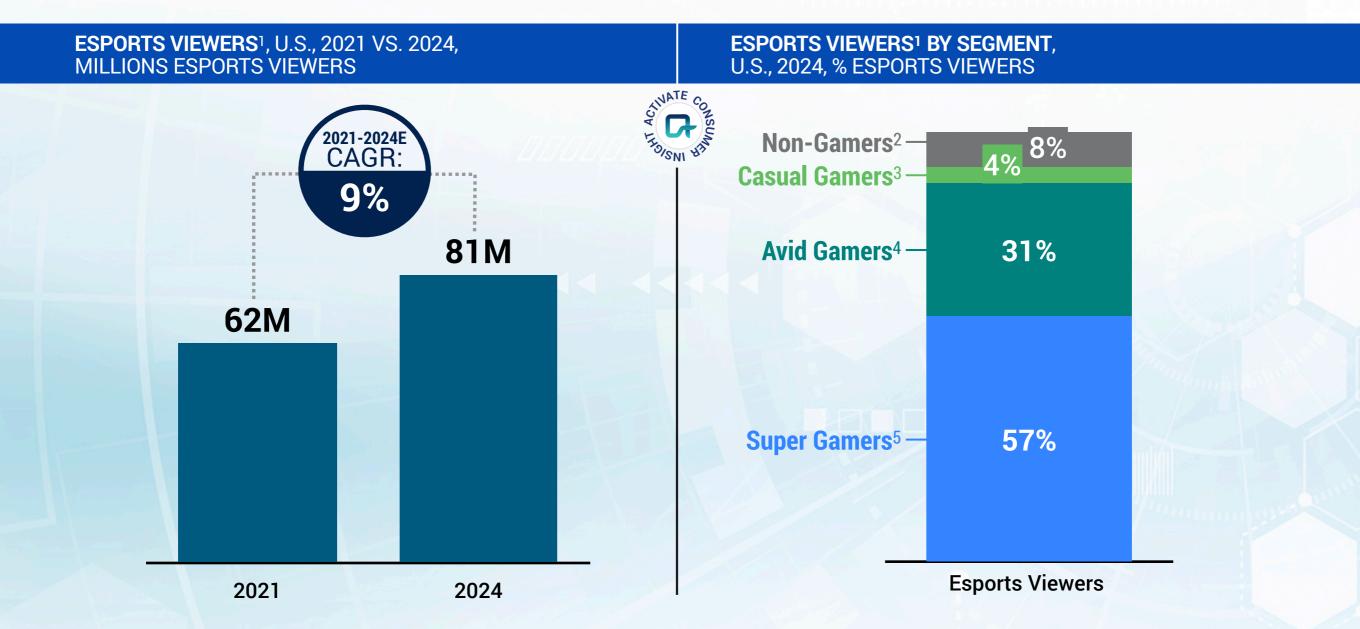
MOST WATCHED ESPORTS GAMES, GLOBAL EXCLUDING CHINA, 2023, MILLIONS HOURS





1. Includes hours watched for both Counter-Strike Global Offensive and Counter-Strike 2. Sources: Activate analysis, Esports Charts, Esports Illustrated, Esports Insider

Esports viewership continues to grow in the U.S., primarily driven by Super and Avid Gamers



1. "Esports viewers" are defined as adults aged 18+ who have watched or attended esports competitions in the last 12 months. 2. "Non-Gamers" are defined as adults aged 18+ who do not currently play video games. 3. "Casual Gamers" are defined as gamers who only view gaming as an entertainment option when other options are not available, or gamers who view gaming as one of a few equivalent options for entertainment but do not follow gaming content online. 4. "Avid Gamers" are defined as gamers who view gaming as one of a few equivalent options for entertainment, or Gamers who view gaming as their primary source of entertainment but do not follow gaming content online. 5. "Super Gamers" are defined as gamers who view gaming as their primary source of entertainment and follow gaming content online. Sources: Activate analysis, Activate 2021 Consumer Technology & Media Research Study (n = 4,018), Activate 2024 Consumer Technology & Media Research Study (n = 4,004), U.S. Census Bureau









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